The Kiplinger Letter

FORECASTS FOR EXECUTIVES AND INVESTORS

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Dear Client:

Thanks to advances in crunching Big Data... the reams of information gleaned from Web browsers, smart phones, traffic cameras and other sources...

Predictive analysis is about to get easier. Business decisionmakers, doctors, police and others will be able to predict future probabilities and trends with a greater sense of confidence in their forecasts.

The payoff: More-informed business decisions, improved lives, new jobs and welcome economic gains.

With bolder and more-precise forecasts...

Companies can better target their services

and goods, find new customers and personalize prices.

Among the many sectors that will benefit:

Real estate. Beach house rental firms

pitching to people who frequently buy sunscreen.

Retail. Shoe sellers scouring for customers in databases of people who've recently visited Italy.

E-commerce. E-tailers parsing cart data to adjust prices for people who leave items behind.

Financial services. Bankers studying info

to woo disgruntled customers from rival institutions.

Washington, May 23, 2014

ECONOMIC FORECASTS	
\\ \mathcal{Z}\)	GDP growth 2.4% in '14; picking up to 3% or better in second half of '14
M	Interest rates By end '14, 10-year T-notes at 3%; 3.7% by end '15
Ø	Inflation Rising slightly to 1.8% in '14, up from 1.5% in '13
(*)	Unemployment Bouncing around; about 6.3% by end '14
M	Crude oil Trading from \$95 to \$100/bbl. through June
\$1	Federal deficit 3% of GDP in '14, down from 4.1% in '13
Complete economic outlook at kiplinger.com/outlooks	

Law enforcement. Cops checking data on streetlights, abandoned buildings, weather forecasts, etc., to gauge the probability of crimes in certain neighborhoods.

Sports. Trainers analyzing the velocity of a baseball pitcher's fastball and spin rate on his curveball to help prevent or minimize an arm injury.

Health care. Researchers detecting early signs of Parkinson's disease in people with smart phones by analyzing data from motion sensors in the phones.

Energy. Utilities predicting power needs based on historical data, weather and real-time monitors in homes and businesses to control energy use and trim costs.

Sales of analytic software will boom, growing 30% or so a year through 2017, nearly six times the growth rate of all other IT spending. Leading sellers of the software include Oracle, IBM, Microsoft, SAP and SAS, along with smaller ones such as Splunk, Teradata, Tableau and Cloudera. (Intel recently invested \$740 million in Cloudera.)

So will the job market for data-savvy analysts and managers. As firms, both large and small, scramble to jump aboard the predictive analytics bandwagon, the need for specialists will be acute. In fact, industry insiders say that by 2018, the U.S. faces a shortage of 1.5 million analysts and managers to interpret the data.

Of course, privacy concerns won't go away as Big Data continues to expand.

But they'll be somewhat offset as Americans reap more of the benefits...

lower prices, etc. Younger Americans, especially, accept Big Data as a way of life.

Uncle Sam will stay on the sidelines, at least for now. Policymakers

don't want to stifle potential benefits, and will rely on existing rules to police outlaws.